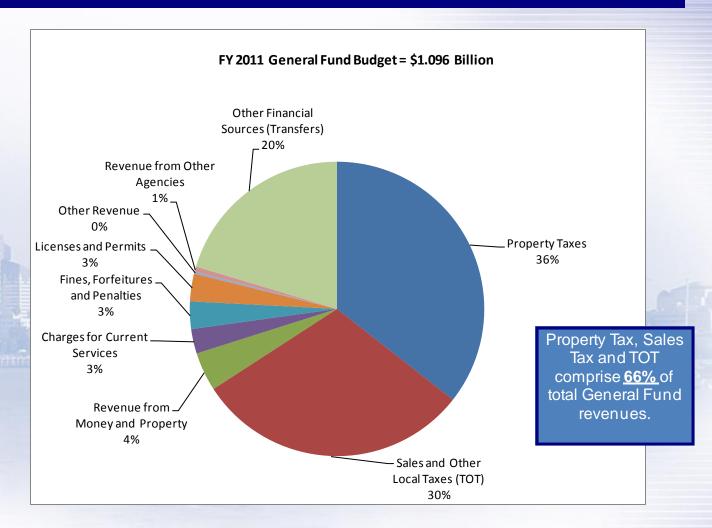


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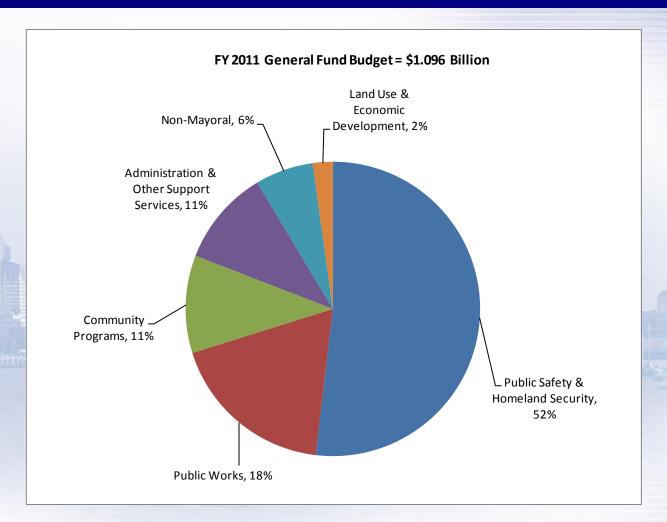


WHERE DO CITY FUNDS COME FROM?

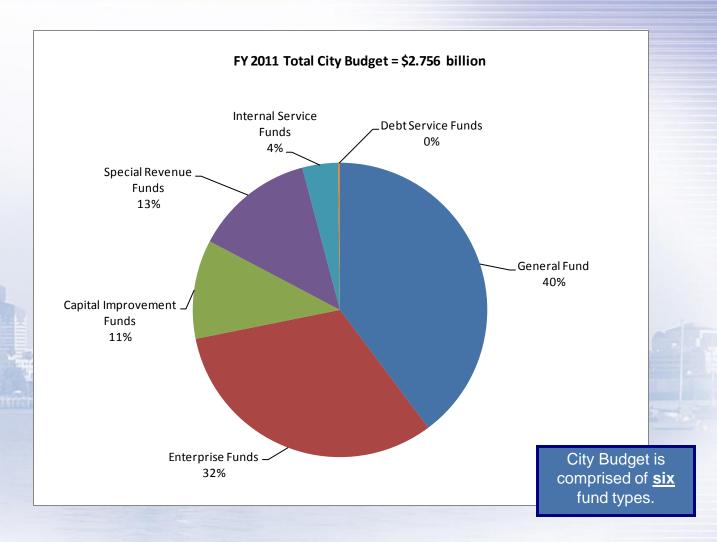




HOW ARE CITY FUNDS UTILIZED?



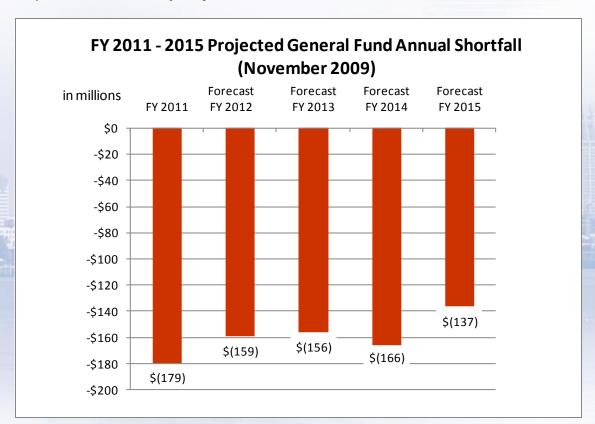






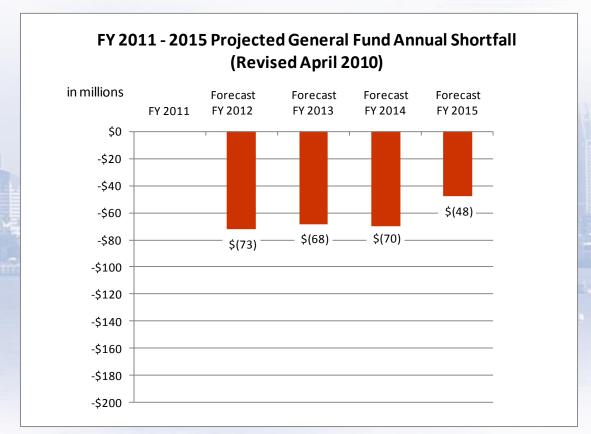
Mayor annually prepares a Five-Year Financial Forecast

The FY 2011-2015 Five Year Financial Forecast (from Nov 2009) reflected a projected deficit of \$179 million for FY 2011.





A revision issued in April 2010 considered budgetary reductions to address the FY 2011 deficit, reducing the **forecasted shortfall for FY 2012 to \$72.5 million** (from \$159 million).





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